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# Clapsaddle, Forrester to Be Awarded FSU Distinguished Alumni Achievement Awards



Distinguished Alumni Mary Clapsaddle and Col. Ron Forrester

FSU will present the 2015 Distinguished Alumni Achievement Awards to *Mary Clapsaddle*, a community planner for the city of Baltimore, and *Col. Ron Forrester*, retired senior military analyst, at its 146th commencement ceremony on **Thursday**, **May 21**. Clapsaddle will be honored during the 9:30 a.m. ceremony for the College of Liberal Arts and Sciences, and Forrester will be honored at the 2 p.m. ceremony for the Colleges of Business and Education.

Clapsaddle, a member of the class of '83, joined the Baltimore City Department of Planning in 2014, where she serves as a community planner in the northwest area of the city, working to revitalize communities and build healthy, vibrant neighborhoods. Previously, Clapsaddle was operating budget manager with the Department of Legislative Services, the nonpartisan staff agency to the Maryland General Assembly, where she supervised a team of analysts supporting the General Assembly in its oversight of fiscal policy and review of agency budgets and performance outcomes. She has also served as assistant state superintendent for Business Services with the Maryland State Department of Education and director of Policy Development with the Maryland Department of Business and Economic Development. Clapsaddle began her career in Maryland government as a budget analyst with the Department of Legislative Services after six years as assistant to the Chatham (N.C.) County Manager. She also holds a master's in regional planning from the University of North Carolina at Chapel Hill.

Forrester, a member of the class of '67, dedicated 45 years to the U.S. military, for which he served in a variety of roles with increasing responsibility and status. He spent 26 years in the U.S. Air Force as a missile and space operator, had two tours as a detachment and squadron commander, was chief of the Global Forces division and retired in the grade of colonel in 1993 while serving at the Pentagon. As a civilian, he served as senior systems analyst/project manager and then director of Operations at Science Applications International Corp. before becoming a senior military analyst there. Forrester graduated cum laude with a bachelor's degree in secondary education. In 1976, he earned a master's degree in public administration from the University of Oklahoma. He is the president of the FSU Alumni Association Board of Directors and is a strong financial supporter of the FSU Annual Fund and the FSU Foundation.

The Distinguished Alumni Achievement Award is one of the most prestigious honors bestowed on FSU alumni. Consideration is based on outstanding professional career growth; community involvement; demonstrated interest in their alma mater; philanthropic commitment to FSU; special achievements, awards, honors and distinctions; and/or educational background, which includes honors and involvement in special activities.

Tickets are required to attend commencement. For info, visit <u>www.frostburg.edu/events/commencement</u>.

For info about the Distinguished Alumni Achievement Award, contact the FSU Office of Advancement at 301-687-4068 or <u>alumni@frostburg.edu</u>.

# Headlee Named FSU College of Business Alumnus of the Year



The FSU College of Business has named **Terry Headlee** of Martinsburg, W.Va., Alumnus of the Year. Dr. Cathy Ashley-Cotleur, MBA coordinator and one of Headlee's faculty members, presented Headlee with the honor at FSU's annual College of Business Honors Reception on May 8. The event also recognized the top business faculty and students of the year.

A member of the MBA class of 2003, Headlee is managing editor of The Frederick News-Post and chair of the Editorial Committee for the Maryland, Delaware and D.C. (MDDC) Press Association. While a student in Frostburg's MBA program, he served on the newly formed Student Advisory Council, implemented as a key constituent group for the accreditation of FSU's College of Business with AACSB International. Upon

graduation, Headlee was asked to then serve on the College of Business Advisory Board, which encompasses alumni from various backgrounds who aid in supporting program recommendations and decisions. Headlee has been an active member of this board for 10 years.

In accepting the award, Headlee said that the principles he learned in the pursuit of his MBA have been invaluable as he took on the leadership of newsrooms in Hagerstown and Frederick, where he found that he needed a strong background in the foundations of business as well as journalism.

"I know you all know that I'm in a very turbulent industry right now. It's undergoing change all the time, and to keep up with that you not only have to have strong journalistic standards and knowledge, but you also have to have a keen sense of the business world, everything from marketing to troubleshooting and problem solving as well as human resources," Headlee said.

Headlee previously worked for the Hagerstown Herald-Mail for nearly 23 years, including as executive editor from 2000 to 2008, and was a reporter for the Journal in Martinsburg before joining the Herald-Mail. He has won 35 writing awards.

In his work with the MDDC Press Association, he chairs the committee responsible for editorial contest recommendations, coordinating regional or statewide initiatives that improve access to public documents and providing recommendations for professional development and training. As chair of the student internship program, he selects candidates and places interns with member papers.

A native of Dublin, Ohio, Headlee earned his bachelor's degree in journalism from Kent State University.

For info about FSU's College of Business, visit <u>www.frostburg.edu/colleges/cob</u>. For info on supporting FSU through the FSU Foundation, visit <u>www.frostburg.edu/foundation/ways-to-give</u>.

#### Value Colleges Lists FSU's Online MBA Among Top 50 in the Country



Another online organizations focused on identifying best values in online MBA programs has ranked FSU's program among the top 50 in the nation in recent weeks.

In addition to Affordable Colleges Online, which ranked FSU number 12 of the Best Online MBA Programs in the country, Value Colleges, an online resource of accredited programs, rated FSU's MBA number 41 among its Top 50 Best Value Online MBA Programs of 2015.

"Ever since 2012, when we moved our MBA program to an exclusively online delivery format, we have made a strong commitment to ensure that our MBA students can benefit from an online learning environment that provides them with a high-quality graduate program at the most affordable cost, said Dr. Ahmad Tootoonchi, dean of FSU's College of Business. "We are truly proud of our MBA program, because it is accredited by AACSB, taught by a team of highly qualified faculty and supported by outstanding academic and technological services. This has all been made possible due to strong teamwork among our MBA coordinator, our outstanding faculty and the Office of Graduate Services."

Value Colleges considered and evaluated all AACSB-accredited business schools in the U.S. according to their complete cost, average return on investment and average starting salary for graduates to find the right balance for value-conscious students. Its website guides students to the most trustworthy programs with the lowest student debt and highest returns with fully researched rankings and FAQs.

To build its list, Value Colleges used national ranking (2015 U.S. News & World Report Online MBA), tuition cost (per nonresident credit, reported from the institution's website) and median salaries for graduates of each respective institution (through reports on <u>www.payscale.com</u>). Its method ranks these schools by each metric, then finds which of them hit the right balance to produce the best overall value for a student's time and money.

In addition to low cost and AACSB accreditation, Value Colleges pointed out FSU's global perspective in the world of business, in which online learners can take advantage of international learning experiences offered through the University. The College of Business has been very involved in setting up international trips recently, including to China, Ecuador, Peru and Brazil. Both undergraduate and graduate business students traveled for a portion of the summer session, meeting business managers, government officials and ordinary people in their exploration of the topics of economic development and leadership. They then finished up with online coursework.

Value Colleges also noted that the online MBA program is between 36 and 42 credits in total (depending on academic background) and can be completed in as little as 12 months going full-time.

For info on Value Colleges' Best Value Online MBA Programs of 2015, visit <u>www.valuecolleges.com/rankings/best-value-online-mba-programs</u>.

For info about FSU's MBA program, call the Office of Graduate Services at 301-687-7053, email <u>gradservices@frostburg.edu</u> or visit <u>www.frostburg.edu/grad</u>.

#### **Presentations**

### **TASTE Conference Coming May 27**



The Office of Information Technology is accepting registrations for its 14th Annual TASTE (Technology and Strategies for Teaching Excellence) Conference to be held **Wednesday**, **May 27**, in the Center for Communications and Information Technology. This is a free conference designed to help move FSU faculty and staff technologically forward to meet the needs of today's tech-savvy students. By keeping up with current technologies, students will understand that not only does FSU "know its audience" but strives to maintain relevance to respond to their needs.

Vendor collaboration gives everyone a unique opportunity to learn from the experts and discuss questions on site. Sessions will be tailored to up-and-coming technologies. Attendees can explore the Catherine R. Gira Center for Communications and Information Technology, FSU's newest building, share ideas and collaborate with colleagues, and meet the technology vendors. As always, prize drawings will be held throughout the day. (Winners will be announced periodically on CCIT's digital signage.)

For registration or to submit a session proposal, visit www.frostburg.edu/computing/training-events/taste-conference.

For info, email <u>taste@frostburg.edu</u>.

**Points of Pride** 

# FSU Wildlife Society Students Place Third in Southeastern Wildlife Conclave



Members of the FSU Wildlife Society team pose with their wildlife painting.

A team representing the FSU Student Chapter of the Wildlife Society placed third in the Southeastern Wildlife Conclave this spring at Virginia Tech University.

FSU placed third among 20 regional colleges and universities and 400 students who competed. The Southeastern Wildlife Conclave is an intense competition of mental and

physical feats showing mastery and knowledge of wildlife skills. University of Tennessee Knoxville placed first and University of Georgia placed second.

In addition to receiving a plaque to commemorate FSU's accomplishment, it is customary at the event for the top three winning teams to receive framed wildlife paintings. FSU received a painting featuring a deer passing through autumn foliage lining a gravel road leading to a barn.

FSU's top-three finish demonstrates both the commitment of the students to excelling at the competition as well as showing off the quality of FSU's Department of Biology and Natural Resources, said **Dr. Frank Ammer**, associate professor and faculty adviser for the student chapter.

"It makes our University look outstanding and our biology students strong," Ammer said.

Students had to identify plant and animal specimens, navigate an obstacle course and an orienteering course, demonstrate sharp-shooting skills with rifle and bow, display precision of fly casting, show off artistic skills with field photography, free-form art, drawing, game calling and then square off in a Quiz Bowl – a "Wildlife Jeopardy" of sorts.

The Quiz Bowl team included captain *Kenny Weaver*, *Becca Hiller*, *Sarah Pesi*, *Sean Knox* and alternate *Meta Griffin*. Individual award winners included *Aaron Bishop*, third-place free-form art; *Amanda Boisvert*, third-place photography; and *Ian Cheek*, third-place dendrology.

The event, hosted by the Virginia Tech Student Chapter of The Wildlife Society, also featured workshops and field trips, including a visit to the Virginia Tech Black Bear Research Center and a tour of the Roanoke Wildlife Rescue Center.

FSU students spend countless hours preparing for the competition.

"These students have been working for months dedicating themselves to this," Ammer said. "The Quiz Bowl team has been preparing for a year."

For info, contact the FSU Department of Biology at 301-687-4116 or visit www.frostburg.edu/dept/biol.

#### **Project Censored Again Publishes Work by FSU Journalism Students**

Eight media reports by students in **Andy Duncan**'s ENGL 355 class, Socially Networked Journalism, have been published online by Project Censored (<u>www.projectcensored.org</u>), a California-based nonprofit watchdog organization for which student volunteers highlight unjustly overlooked news stories.

This is the third year that Duncan's ENGL 355 students have contributed to Project Censored; a search for "Frostburg" at the Project Censored website yields 27 published reports. Moreover, two FSU students, *Skye Pinney* and *Dylan Scherpf*, have had their work published in Project Censored's annual compilation volumes.

While students of any major or minor are welcome in ENGL 355, offered each fall, it is one of the courses that counts toward FSU's minor in journalism and minor in public relations, which are excellent complements to such majors as communication,

computer science, fine arts, English, marketing and political science and to students pursuing secondary-education certification. For info on those minors, contact Duncan, the coordinator, at <u>arduncan@frostburg.edu</u>.

Here are the eight most recent Project Censored stories contributed by FSU students, with links.

- "Neighbors Work to Start Grocery Co-Op as a Food Desert Oasis" by Alissa Perske: <u>www.projectcensored.org/neighbors-</u> work-to-start-grocery-co-op-as-a-food-desert-oasis
- "NATO Declares Billions Spent in Afghanistan as 'Classified'" by **Andrew Richardson**: <u>www.projectcensored.org/nato-</u> <u>declares-billions-spent-in-afghanistan-as-classified</u>
- "Case of Mistaken Identity Ruins Innocent Man's Life" by *Cameron Stroup*: <u>www.projectcensored.org/case-of-mistaken-identity-ruins-innocent-mans-life</u>
- "Lockheed Martin Lab Uses Federal Funding to Lobby for More Funding" by *Danielle Hill:* <u>www.projectcensored.org/lockheed-martin-lab-uses-federal-funding-to-lobby-for-more-funding</u>
- "OpenBazaar: The Future of Black-Market Trading?" by *Katie McCartney*: <u>www.projectcensored.org/openbazaar-the-future-of-black-market-trading</u>
- "Online Campaign Seeks Justice for Raped Teens in Oklahoma" by *Katie O'Neill*: <u>www.projectcensored.org/online-campaign-seeks-justice-for-raped-teens-in-oklahoma</u>
- "Limb Surgery Deserves Better Than Alarmist Headlines" by *Rachel Smith*: <u>www.projectcensored.org/limb-surgery-</u> <u>deserves-better-than-alarmist-headlines</u>
- "The Full Toxic Beauty Treatment?" by *Taylor Williams*: <u>www.projectcensored.org/the-full-toxic-beauty-treatment</u>

# **Frostys Award Show a Big Hit!**



#### The Frostys crew and award winners

The Department of Communication hosted the First Annual Frostys Awards on Saturday, May 2, in the Catherine R. Gira Center for Communications and Information Technology. The event was planned by a group of Mass Communication and Communication Studies Program students led by *Annie Danzi*'s Directed Study student *Ly-Anh McCoy*. McCoy and *Lashawn Williams*, were event planning co-chairs, *Bryce Akonnor* was technical director, *Aubree Telck* was editor

and floor director, **Aaron Cook** was editor and crew member and **Nate Hutchings** was the host.

Musical acts included **Anthony Andrews**, **Mekal Knight** and **DeVonte Singh**. Awards were given for Best Original Audio – **Eric Denson** for "Oil," Best Promotional Design – Nysia Broadus for "Clockwork," Best Documentary Short – **Aubree Telck** for "For the Harvest," Best Promotional Video – **Andrew Richardson** for "AR Post Production Reel," Best Broadcast Project – **Trevor Klein** and **Jamal Bullock** for "The Art of Poetry" and Best Music Video – **Brandon Johnson** for "Sober." The Department of Communication also inducted **Audreanna Colombo**, **Sheena Matthews-Downs**, **Ly-Anh McCoy** and **Bria Robinson** into the Phi Upsilon Chapter of Lambda Pi Eta, the National Communication Association's official honor society.

The event was attended by over 80 people, including students, faculty, administrators and community members. The judges were Robert Ferrier, writer/director/producer, Backfin Media; Meaghan Rosso, programming director, National Geographic; Mindy Keeley, documentary producer, Southern Fried Films; Austin Widdowson, CEO and creative director, Re:Fresh Media; David Malouin, digital media expert/teacher/filmmaker; Derek Shank, engineer/producer, Red Diamond Studios; and Samantha Shank, marketing manager, SASsy Social Media.

For info, contact Annie Danzi at 301-687-3013 or mcom@frostburg.edu.

#### **Take Note**

# Center for Creative Writing Closes Semester With Rock 'n' Read Fundraiser

FSU's Center for Creative Writing wrapped up its events for the spring 2015 semester with a Rock 'n' Read fundraiser on Sunday, May 3. The events included the Poetry Grand Slam, a public Sudden Slam, the opening of the Word & Image art project and live music. Proceeds from the fundraiser benefit the center.

In the Poetry Grand Slam, Mercedes Hill placed in third, Nina Forsythe placed in second and Jane Rittenhouse was awarded first place and the title of Grand Slam Champion. The winners were given gift certificates donated by local businesses, including SHiFT, Main Street Books and Giuseppe's.

For the Sudden Slam, participants were tasked with writing a poem on the theme of music and performing it in front of a panel of judges. Local artist and musician R.K. Kyle received the highest scores for his poem about growing up with punk rock music and was awarded a Dante's Bar gift card.

The Word & Image Project is a juried art exhibition in which submitters incorporated a poem into a work of art or created a work of art based on a poem. This year's winners are Maggie Pratt, who won Best in Show; Alexandra Conley, who won the 2D Prize; FSU student *Brian Rohrbaugh*, who won the Student Prize; and Jody Walker, who won the 3D Prize. The winners' artworks and other selected submissions are available for viewing and sale at Dante's Bar at 14 W. Main St. in Frostburg through May.

#### Honors Program to Host Graduates With Honors in General Education

The University Honors Program will host graduates with Honors in General Education, their guests, Honors faculty and administration for a celebratory dinner in the Lane Center on **Wednesday**, **May 20**. Graduates will be invited to share their perspectives on experiences in the program. *Dr. Gregory Wood*, an associate professor in the Department of History and University Honors director, will provide the introduction. *Vice President for Student Affairs Dr. Tom Bowling*, as well as *Provost Dr. William Childs*, will be the special guests. The dinner is an annual event for superior achievement.

# **Career & Professional Development Center – Like It on Facebook!**

Search and Like "Frostburg State University Career & Professional Development Center" to stay updated on the latest internship and job opportunities available for FSU students. The center also has a variety of tips to help optimize one's chances at getting that dream job. For info, call 301-687-4403 or visit 124 Sand Spring Hall.

### **New Library Display for May**

In May, the Ort Library is celebrating the 35th anniversary of the release of "The Empire Strikes Back." The display covers the third, fourth and fifth floors. It highlights facts about the movie as well as resources available in the library on "Star Wars" and includes many materials from the library staff's personal collections.

# **Upcoming University Store Events**

#### End of Semester Buyback

The End of Semester Buyback will be held **through May 21**. Visit the store's trailer sitting inside the Center Street parking lot or the buyback window at the University Store Monday through Friday from 9 a.m. to 4 p.m.

#### **Rental Book Return**

Be sure to return your rented books to the store by **May 22**. Bring them to the buyback window along with any books that you want to sell. If you are not sure which books you have rented, store personnel can look them up.

#### **Short-Term Rentals**

Any in-stock book may be eligible for a short rental of one day or more. See a store clerk for details.

### **Attention Honor Society Advisors**

Be sure to take the opportunity to recognize those students who have been inducted into the honor societies you advise through FSU's Merit pages (<u>http://frostburg.meritpages.com</u>). This is the service FSU uses to recognize student achievements, share them with hometown newspapers and provide students with a positive online profile of their college careers.

To allow your students to be recognized, send the name of the organization, a brief description of the organization, the students' names and their FSU email addresses to <u>news@frostburg.edu</u>.

# FSU YouTube Channel Moving Soon; Check for Published Videos

FSU's official YouTube channel will move its home soon in an effort to gain better branding through streamlined Google pages. To help with the transition, your help and cooperation are needed.

Here's how you can help:

- If you have an FSU-produced YouTube video from the FSU YouTube channel
   <u>https://www.youtube.com/user/FrostburgStUniversit</u> that is embedded on FSU's website and you still want to use it,
   email <u>news@frostburg.edu</u> the link and note that you would still like the video to be available for public consumption.
   Double check your departmental webpages on <u>www.frostburg.edu</u> to see if you have one of these videos on your pages.
   News & Media Services will provide you with a new link and embed code to use once the video is uploaded to the new
   channel. Older videos will be marked unlisted, so make sure you keep the link in a handy spot. (Unlisted means you
   can't go to the playlist and find the video. You must have a link or embed code to view the video.)
- If there is a video on the FSU YouTube channel you want for your own classroom purposes but don't want online anymore, reply with a link, and News & Media will download the video and provide you with the file.
- Subscribe to the new FSU YouTube page at <u>https://www.youtube.com/channel/UCjY\_FpaAUd9aHy5TbVT-25w</u>. (The goal is to reach 500 subscribers!)
- Follow FSU's verified Google+ Page at <u>https://plus.google.com/108687482254279177465/posts?hl=en</u>.

Reply by Friday, May 29, with your requests.

# **CMST 355 Political Communication Offered Online, Summer 2015**

In Political Communication (CMST 355), participants will examine the political communication environment surrounding the women's movement to become informed users and consumers of political communication with the following question in mind: How can we improve the political arena to ensure our democracy truly serves the common good for all and empowers each individual to reach his or her full potential? The course is offered during the second six-week session. For info, contact Christine Willingham at <a href="mailto:cmwillingham@frostburg.edu">cmwillingham@frostburg.edu</a>.

# **Consider a Leadership Studies Minor!**

Regardless of your field, likely you will find yourself in a leadership capacity at some point in your career. The good news is that leadership can be learned! Further, good leadership makes working with others more effective and pleasurable. The Leadership Studies Minor helps you develop those competencies. If you have completed CMST 102 and LEAD 101, you have already completed half of the core courses required for the minor. The third course in the sequence, LEAD 201 Leadership Studies: Theory and Practice, will be offered in fall 2015. In this course, the class will examine traditional and contemporary leadership theories and their application to current leadership challenges. For info regarding the minor or LEAD 201, contact Christine Willingham at <u>cmwillingham@frostburg.edu</u> or the Leadership Studies coordinator, Dr. Elesha Ruminski, at <u>elruminski@frostburg.edu</u>.

# **Community Course in Basic Ceramics**



For the first time, the Department of Visual Arts will offer a non-credit community course in basic ceramics this summer on **Tuesdays**, from June 2 through July 28, from 6 to 9 p.m. in room 107 of the Fine Arts Building. The eight-week course will introduce students to the basic ceramic processes, including hand-building and the pottery wheel. The class will be taught by local ceramic artist Bobby Croft. The cost is \$160 plus the cost of clay. For info, contact the Visual Arts Department at 301-687-4797 or <u>ibrown@frostburg.edu</u>.

### **Graduation Is Almost Here!**

The 146th Commencement will take place on **Thursday**, **May 21**, in the Cordts PE Center. The College of Liberal Arts and Sciences will present its graduates at 9:30 a.m. and the Colleges of Business and Education at 2 p.m.

# Tickets will be required for admission. The number of tickets is based on the number of graduating students in each ceremony. CLAS graduates will receive six tickets. COB and COE graduates will receive eight tickets.

A letter containing important information, including ticket information, has been sent to students' FSU email addresses and mailed to their home addresses. Complete the graduation application in PAWS now and check with the Registrar's Office to assure everything is set for graduation in May.

Full details about the ceremony can be found on the Commencement website at <u>www.frostburg.edu/events/commencement</u>. For info, contact Brittni Kaetzel at 301-687-4423 or <u>bkteter@frostburg.edu</u>.

#### **Student Life**

### **Edgewood Commons Still Accepting Applications for 2015-16**

Edgewood Commons is nearly at capacity for the 2015-2016 academic year. Stop by the front desk or apply online at <a href="http://www.edgewoodFSU.com">www.edgewoodFSU.com</a>.

#### **Study Abroad**

### Where in the World Would You Like to Study Abroad?



Nick DeMichele in Paris in fall 2014

The Center for International Education offers various ways for FSU students to see the world. In some cases, students can pay FSU tuition, room and board and study for a semester or a year in Ireland, England, Spain, France, China, Italy, Australia, Peru, South Africa or in many other countries. FSU also offers summer study abroad programs. Financial aid, student loans and scholarships can help fund a study abroad experience. For info on programs or scholarships, visit the Fuller House (across

the street from the Braddock House), call 301-687-4714 or email Victoria Gearhart at <u>wmgearhart@frostburg.edu</u>. Also, check out the CIE website at <u>www.frostburg.edu/admin/cie/stdyabrd.htm</u>.

#### Community

### Wanted! Emergency Medical Services Volunteers

There is a great need for more Emergency Medical Services volunteers in the Frostburg area. A free EMT class will be held at the Frostburg Ambulance Service at 86 W. Main St. beginning on **Thursday**, **Sept. 3**, and continuing through the fall semester.

For info, contact Jay Stevens at 301-689-1255 or jays032@gmail.com.

#### **FSU Events Calendar**

For info on FSU events, go to http://events.frostburg.edu/calendar.

Questions? Call 301-687-4411. All information is subject to change.

Note: FSU is committed to making all of its programs, services and activities accessible to persons with disabilities. To request accommodations through the ADA Compliance Office, call 301-687-4102 or use a Voice Relay Operator at 1-800-735-2258.

# **Going somewhere for Memorial Day?**



Don't let your vehicle's gas tank get too low.

Keep a summer driving emergency kit with plenty of water and snacks.

Let someone know your destination, your route and when you expect to arrive.

Pay attention to the weather forecast for your destination.

#### Have a safe summer!

#### FROSTBURG STATE UNIVERSITY MISSION STATEMENT

Frostburg State University is a student-centered teaching and learning institution featuring experiential opportunities. The University offers students a distinctive and distinguished baccalaureate education along with a select set of applied master's and doctoral programs. Frostburg serves regional and statewide economic and workforce development; promotes cultural enrichment, civic responsibility and sustainability; and prepares future leaders to meet the challenges of a complex and changing global society.

#### **INSTITUTIONAL PRIORITIES**

1. Enhance experiential and applied learning opportunities for students both inside and outside the classroom.

- 2. Improve facilities so that students live and learn in a modern and technologically sophisticated environment.
- 3. Increase student quality and improve student persistence to graduation.

Learn more at <u>www.frostburg.edu/admin/opa/splanning</u>.